

PUBLIC BUILDING COMMISSION OF CHICAGO

year in review

24



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The Public Building Commission of Chicago is pleased to present its 2024 Year in Review. We invite you to explore our collective achievements and milestones of the past year. We remain committed to collaborate with our Municipal and County partners.

A Message From Our Executive Director

It's with great pride and humility that I present the Public Building Commission of Chicago's (PBC) 2024 Year in Review. This past year has been one of continued collaboration and partnerships. Our core mission is about accountability, reinforcing diversity, equity, and capacity building, and providing flexible and innovative solutions for program and project delivery. Under the leadership and guidance of PBC's Chairman, Mayor Brandon Johnson, our Board of Commissioners, and our Municipal and County partners, we remained committed to building better together.

With a clear, honest, and positive outlook, we delivered high quality facilities and infrastructure projects. These critical investments serve our communities and support essential services throughout the City and County. In 2024, the PBC completed more than \$80 million in capital improvement projects across the city, including new schools, critical capital renovations at public libraries and health centers, and construction of multiple roadway improvements, including new streets, alleys, and concrete flatwork. Each of these projects represents our unwavering commitment to excellence.

Our success is founded on meeting and exceeding expectations, driving economic development and capacity building within the professional services and construction industries, supporting and empowering minority and women-owned businesses, promoting local community resident hiring opportunities, and implementing a student hiring initiative. This is our legacy.

As we celebrate our collective success, we also look ahead to a bright future. A future that embraces our partners, underscores our commitment to building capacity within the design and construction industries, and continuously delivery impactful community investments.

Our journey continues.

Sincerely,



Ray Giderof
Executive Director | PBC





Brandon Johnson
Chairman

PBC Board of Commissioners

The Board of Commissioners is the governing body of the PBC. It oversees the Commission's operations, policies and project approvals. The Board ensures that construction projects are carried out efficiently, on budget and in line with community needs. The Board of Commissioners plays a crucial role in shaping the built environment of Chicago and ensuring that public spaces meet the City's evolving needs.

The PBC Executive Director reports to the Board which is composed of eleven members with the Mayor of Chicago serving as the chairperson. Members of the Board include city and county leaders, as well as appointees from the Mayor.

The Board is responsible for approving projects and design and construction teams, ensuring transparency and public accountability, along with promoting economic inclusion through minority- and women-owned business participation goals.



- Samuel Wm. Sax**
City of Chicago
- Toni Preckwinkle**
Cook County
- Arnold Randall**
Forest Preserves of Cook County
- ***
- José G. Maldonado, Jr.**
City of Chicago
- Rev. David Todd Whittley**
City of Chicago
- James F. Ellis, Jr.**
City of Chicago
- ***
- Kari K. Steele**
Metropolitan Water Reclamation District of Greater Chicago
- Robert Castaneda**
Chicago Park District
- Sean B. Harden**
Chicago Board of Education

** Listed by Seniority*



Capacity Building

PBC's work continues to have a positive impact on communities throughout the City and County. PBC remains focused on delivering a diverse portfolio of projects in collaboration with its Municipal and County partners. PBC's core mission is centered around accountability, reinforcing diversity, equity, and capacity building, and providing flexible and innovative solutions for program and project delivery.

PBC's outreach efforts include its annual Connection Session with professional services providers, contractors, vendors, and suppliers, including MBE and WBE businesses. The Connection Session emphasizes partnerships and collaboration, access to PBC and its staff, awareness regarding upcoming opportunities, and capacity building and empowerment within the professional services and construction industries.

In addition, PBC conducts meetings with its Assist Agencies on a regular basis to provide updates regarding upcoming opportunities, continued support for MBE and WBE owned businesses, and ongoing outreach efforts.

PBC's capacity building efforts also include the implementation of its student employment initiative and ongoing community hiring events. These and other pathways ensure long-term economic growth and opportunities.

Enhanced Cross-Agency Partnerships

Through ongoing collaboration with its Municipal and County partners, local organizations, assist agencies, professional service providers, contractors, and workforce development agencies, PBC ensures that public projects generate real, lasting impact for residents.

Student Employment Initiative



Our student engagement efforts provide mentorship, career exposure, and real-world learning opportunities that inspire the next generation of architects, engineers and construction professionals.



The PBC has partnered with the City Colleges of Chicago regarding the West Side Learning Center Annex and Renovation project. The work will expand the West Side Learning Center to include a new edition that will house the Community Center for Teaching and Learning.



The PBC hosted an on-site Pre-Submission Conference and site visit at the Center that was very well received. Students from Dawson Technical Institute of Kennedy-King College, an academic job training center for construction technology careers, attended.

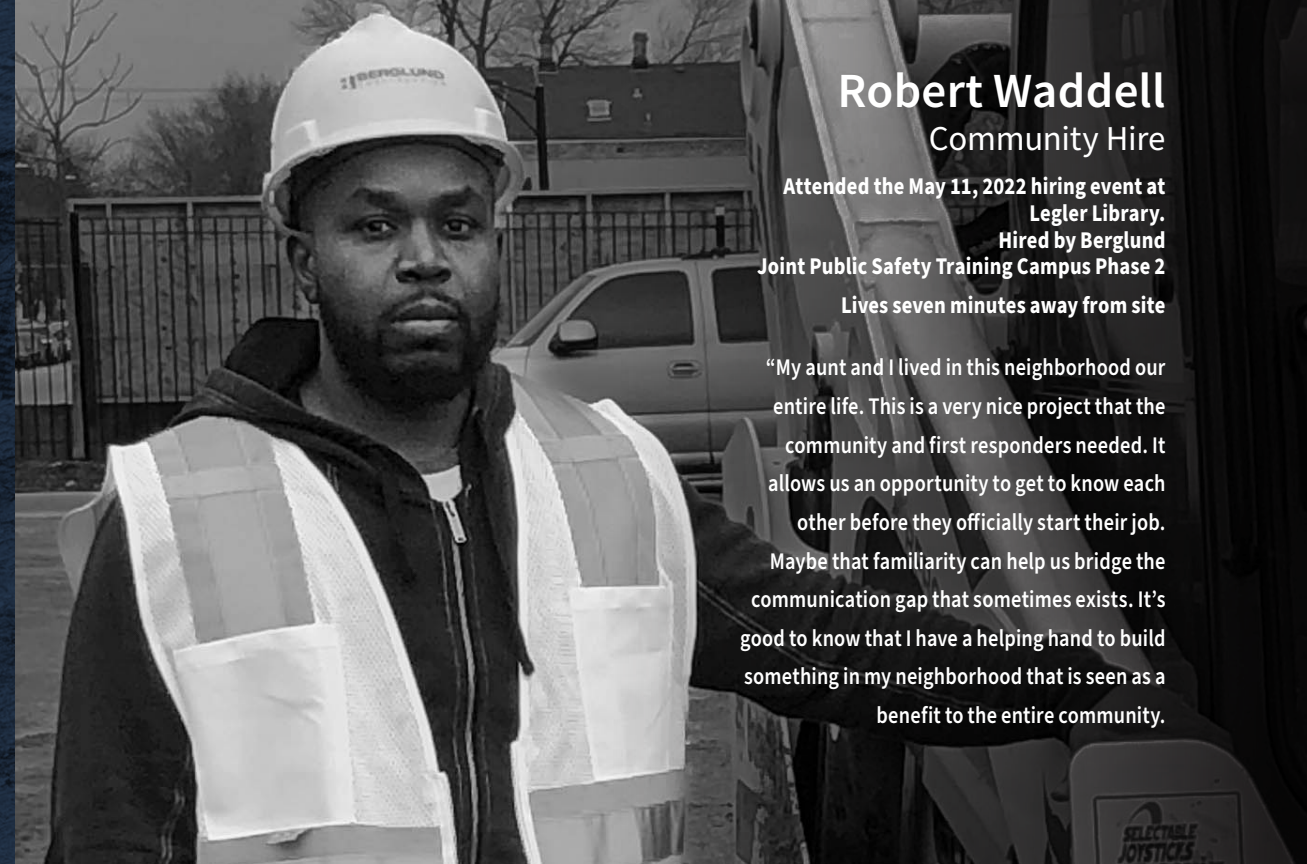


The Construction Management at Risk provider will select two City College students to be actively involved in the project throughout the contract term. The students will be from the community and the Construction Management at Risk provider will sponsor the students' union membership.

Community Hiring Spotlight

The PBC hosted a series of in-person and virtual Community Hiring Sessions, reaffirming its commitment to fostering local talent and community engagement. The events provided a unique platform for job seekers to explore opportunities on upcoming PBC projects, connect with hiring managers and learn about the diverse range of career paths available in the construction industry.

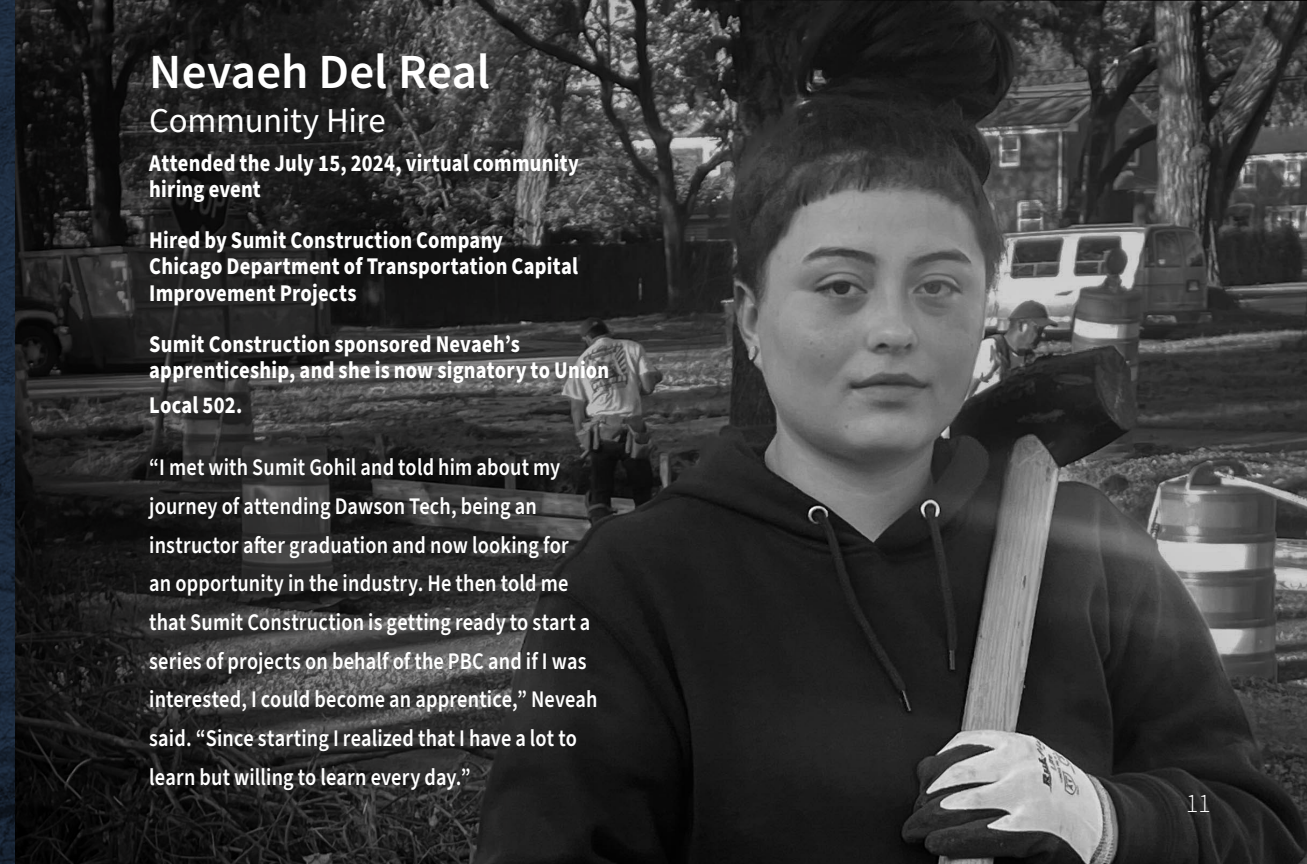
These community hiring initiatives prioritize local talent, helping to increase residential earnings and support economic mobility.



Robert Waddell Community Hire

Attended the May 11, 2022 hiring event at Legler Library.
Hired by Berglund Joint Public Safety Training Campus Phase 2
Lives seven minutes away from site

“My aunt and I lived in this neighborhood our entire life. This is a very nice project that the community and first responders needed. It allows us an opportunity to get to know each other before they officially start their job. Maybe that familiarity can help us bridge the communication gap that sometimes exists. It’s good to know that I have a helping hand to build something in my neighborhood that is seen as a benefit to the entire community.”



Nevaeh Del Real Community Hire

Attended the July 15, 2024, virtual community hiring event
Hired by Sumit Construction Company
Chicago Department of Transportation Capital Improvement Projects

Sumit Construction sponsored Nevaeh’s apprenticeship, and she is now signatory to Union Local 502.

“I met with Sumit Gohil and told him about my journey of attending Dawson Tech, being an instructor after graduation and now looking for an opportunity in the industry. He then told me that Sumit Construction is getting ready to start a series of projects on behalf of the PBC and if I was interested, I could become an apprentice,” Nevaeh said. “Since starting I realized that I have a lot to learn but willing to learn every day.”

Connection Session 2024

Special events further the PBC's mission by connecting residents to resources, training and employment opportunities within PBC projects. These efforts are not only enriching lives but also laying groundwork for a stronger, more equitable future for all Chicagoans.

The PBC was thrilled to host their inaugural '**Connection Session**' an innovative platform focusing on connecting the PBC's talented pre-qualified general contractors and pre-approved Job Ordering Contractors (JOC) firms with established or up and coming minority and women business enterprise firms, subcontractors, vendors, and suppliers.



The standing room only groundbreaking event, hosted at Malcom X College, aimed to bridge the gap between established industry players and emerging talents. By facilitating connections and partnerships, the PBC sought to further promote diversity, equity and inclusion within the construction sector.

Five enrolled or recently graduated students from Dawson Technical Institute of Kennedy-King College attended the event and had an opportunity to meet all participating contractors. Four were extended career opportunities.

In addition, the PBC hosted a series of Pre-Submission Conferences to provide valuable information and guidance to potential respondents of 2024 RFQs for various projects. The event enhanced understanding of PBC procurements and fostered networking amongst the general contracting community.



Outreach & Engagement

In 2024, the PBC continued its commitment to meaningful outreach and engagement as cornerstones of its mission. By actively involving community members, stakeholders and partner agencies, the PBC ensures transparency, builds trust and fosters collaborations that strengthens every phase of its projects – from planning to completion. These outreach efforts align with the organization’s values of equity and inclusion but also enhance project outcomes, promote public awareness and ensure that the infrastructure developed truly reflects the needs and priorities of the communities served.



Clockwise:
Mayfair Branch Library Community Open House
Morgan Shoal Revetment Reconstruction
Community Meeting/Open House
City of Chicago’s Construction Summit
City of Chicago’s Procurement Symposium





Kennedy King College School of Nursing Expansion PreSubmission Conference and Site Visit



Ground Breaking Ceremony for the New Malcolm X College Community Center for Teaching and Learning



PBC on The Radio



Kennedy King College School of Nursing Expansion PreSubmission Conference and Site Visit



Logan Square Plaza Open House and Community Advisory Group Meeting



Government Procurement Compliance Forum



MWRD 2024 Diverse Business Summit



Minority & Women Business Enterprises General Contractor & Professional Service Opportunities

The PBC remains committed to fostering equity inclusion and economic empowerment by continuing to enhance opportunities for Minority and Women Business Enterprises (M/WBEs) in both general contracting and professional services. By actively supporting diverse firms, the PBC reflects the rich diversity of our city and drives innovation, strengthens local communities and ensures that public investments generate broad, sustainable economic impact for all Chicagoans.

Projects completed in **2024** total **\$60,579,278.78** as paid to date. These projects have achieved **50.52%** or **\$30,606,123.80** MBE participation and **6.02%** or **\$3,648,931.13** WBE participation.

At year's end, more than **\$11,864,964.94** paid to date on professional administrative services contracts, a combined total of **67.48%** or **\$8,006,572.46** MBE/WBE participation was achieved.

MBE participation was comprised of **58.56%** or **\$6,948,364.09** and WBE participation was comprised of **8.92%** or **\$1,058,208.37**.

Economic Sustainability

The PBC remains steadfast in its commitment to economic sustainability, effective stewardship of taxpayer resources and the creation of meaningful job opportunities across our communities. The PBC established city residency and community hiring requirements for each construction project. This means 50% of total hours worked on a project must come from City of Chicago residents.

Through strategic planning, transparent project delivery and responsible fiscal management, the PBC ensures that every investment supports long-term values and equity. Our work enhances public infrastructure and strengthens local economies by creating jobs and supporting diverse, community-based businesses. These guiding principles are central to the PBC’s mission of building a stronger, more sustainable Chicago for all.

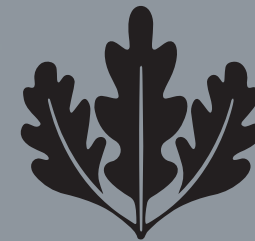
1,360 people have earned more than **\$11,852,275.01** working on PBC projects completed in 2024

Sustainable Development

The PBC is dedicated to environmental sustainability, recognizing its vital role in enhancing community well-being and conserving resources. By integrating sustainable practices into every project, the PBC has positioned Chicago as a national leader in developing LEED-certified public facilities.

Notably, the PBC has achieved LEED certification on a project contributing to Chicago’s municipally owned LEED-certified buildings.

This commitment ensures that public buildings are not only environmentally responsible but also serve as enduring assets for the communities they support.



Sauganash Annex II achieved LEED Certification in 2024

At the close of 2024, the PBC achieve LEED certification on the following facilities

- | | |
|--------------------------|-----------------------------------------------------------------|
| 68 public schools | 7 fire houses |
| 18 libraries | 8 other municipal buildings (including the Daley Center) |
| 8 park facilities | 1 city colleges of chicago |
| 5 police stations | |

Efficient Procurement Processes

Procurement, project acquisition, delivery, and cycle times are critical to the success of public sector construction projects, particularly for organizations like the Public Building Commission of Chicago, which is responsible for delivering high-quality civic infrastructure. Efficient procurement processes ensure that projects secure the best value in terms of cost, quality, and timeliness, while promoting transparency, fairness, and public trust.

Shortening cycle times, from planning and bidding to contract execution and construction, can significantly reduce delays, mitigate cost overruns, and enable the timely delivery of essential public facilities such as schools, police stations, and health clinics. For the PBC, optimizing these processes not only supports its mission to build safe, sustainable, and community-focused spaces but also maximizes the impact of public investment.

Some Advantages of Working with the PBC in 2024

-  Community Involvement
-  Speed to Market
-  Flexibility
-  Responsive
-  Scalable
-  Help at any stage of a Project
-  Holistic

Procurement Cycle Times

Construction Services

2024 Total Projects Awarded

10

2024 Average Cycle Time

34.8 Days

Professional Services

2024 Total Contracts Awarded

34

2024 Average Cycle Time

46 Days

2024 Cycle Time Reductions

Construction Contract Year-Over-Year Time Gains

11.7 Days

Professional Service Contracts Year-Over-Year Time Gains

12.3 Days

2024 Completed Projects

The PBC plays a vital role in strengthening our City and County by efficiently delivering high quality public infrastructure projects for our clients. By managing the planning design, construction or renovations of facilities such as schools, libraries and other essential civic buildings, the PBC ensures that public resources are completed on time and within budget. This work not only supports the operational needs of our partner agencies but also enhances the quality of life in our communities through safe, sustainable and accessible infrastructure.

On behalf of our clients the PBC is proud to present the completed 2024 projects.

Robert Nathaniel Dett (1882-1943), one of history's greatest musicians of African descent, was multi-talented composer, choir leader, pianist, teacher, poet, and writer. The PBC completed the annex and renovation at the Chicago westside elementary school named after this American musician.

Dett Elementary school has undergone selective interior renovations to the existing school and received a new one-story 19,000-square foot annex that includes a new, 2-position gymnasium for IHSA competition, a learning garden to support the high number of diverse learners served by the school and multi-purpose room with divider partition and storage.

The new annex, designed to achieve a minimum LEED Silver Certification as defined by the U.S Green Building Council, features photovoltaic roof panels as a renewable energy source.

Renovations within the existing building included interior accessibility improvements, restroom upgrades, new and combined classrooms, teacher's lounge, health offices and upgraded mechanical and plumbing systems. Exterior renovations included masonry repairs, roof replacement, site improvements for stormwater management, new parking lot and landscaping.

90.07% Minority Laborers

84.81% Minority Apprentices

16.15% Female Apprentices

9.03% Community Hiring

The **21** hires coming for the immediate project area earned **\$407,281.25**

Dett Elementary School Annex and Renovation

2131 W. Monroe

Ward: 27

Architect of Record: KOO, LLC

General Contractor: K.R. Miller Contractors

Project Budget: \$37,000,000

Client: Chicago Public Schools



City of Chicago Department of Fleet and Facility Management (2FM) Capital Improvement Plan Projects

In 2024, PBC completed three renovation projects on behalf of the City of Chicago’s Department of Fleet and Facility Management (2FM) as part of their Capital Improvement Plan (CIP). These renovation projects provide critical upgrades to existing facilities, including new roofing systems, MEP upgrades, masonry tuckpointing and façade repair work. PBC continues with design and construction services for renovation work at various 2FM facilities in 2025.

Mabel Manning Branch Library

6 S. Hoynes
Ward: 27
Project Budget: \$1,482,505
Architect of Record: Studio ARQ, LLC

JOC Contractor: Robe Construction, Inc
Client: City of Chicago – Fleet and Facility
Management Capital Improvement Plan

65.13% Minority Journey Workers 100% Female Apprentices
100% Minority Apprentices 9.11% Community Hiring

Lakeview Health Center

2849-61 N Clark Street
Ward: 44
Project Budget: \$1,534.626
Architect of Record: HOH Group, Inc

CMAR Services: Henry Brothers Construction
Client: City of Chicago – Fleet and Facility
Management Capital Improvement Plan

100% Minority Laborers 34.21% Community Hiring
98.03% Minority Apprentices 71.33% Chicago Residents

Roseland Neighborhood Health Center

200 E. 115th Street
Ward: 9
Project Budget: \$1,000,000
Architect of Record: KOO, LLC

JOC Contractor: Cordos Development & Associates, LLC
Client: City of Chicago – Fleet and Facility
Management Capital Improvement Plan

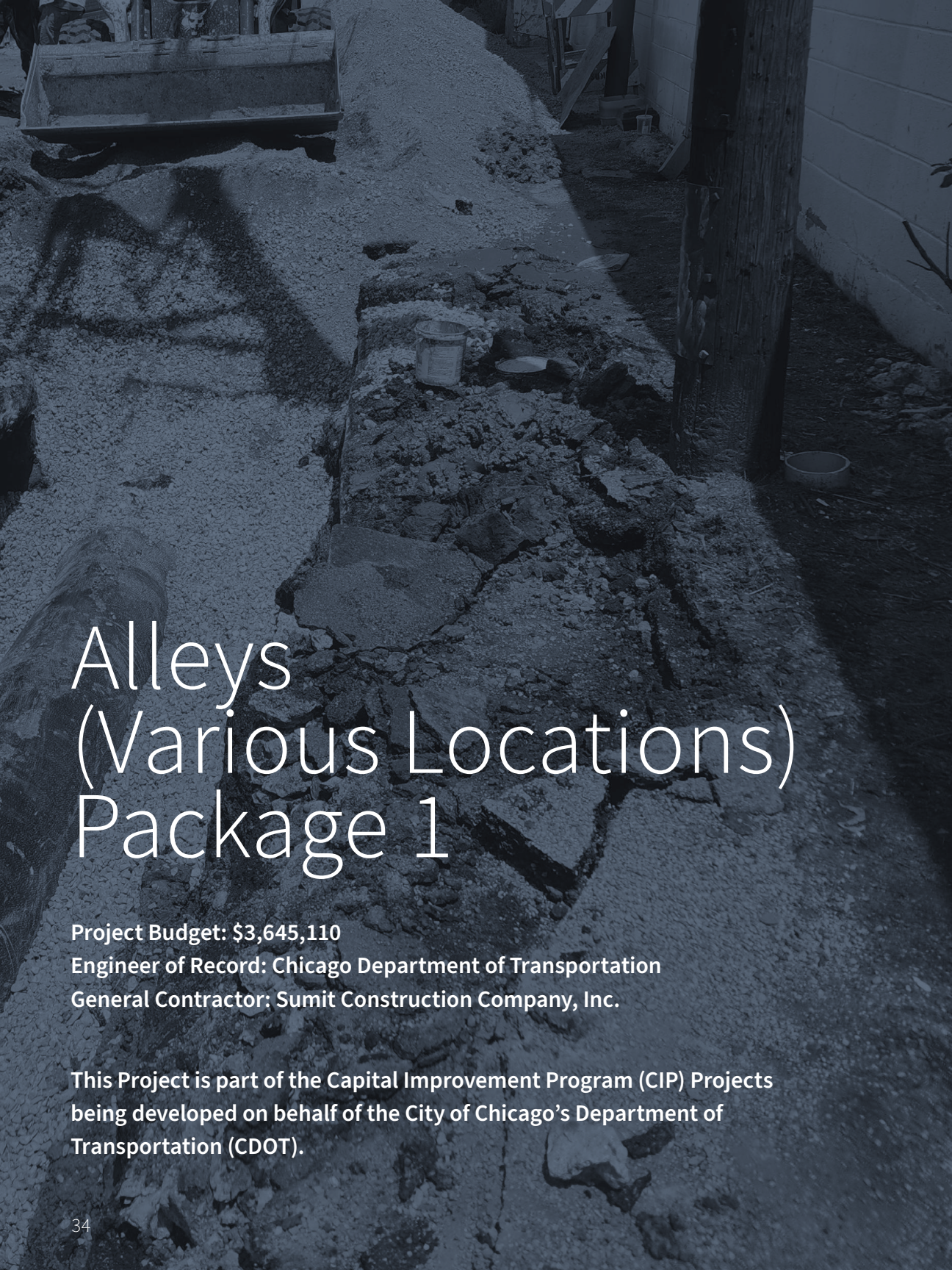
100% Minority Laborers 26.82% Female Journey Workers
64.98% Minority Journey Workers

Chicago Department of Transportation Capital Improvement Plan - Alleys (Various Locations)

Alley reconstruction is vital for ensuring proper drainage, enhancing accessibility and improving safety for residents and emergency services. Well-maintained alleys contribute to the overall infrastructure resilience of the city particularly in densely populated neighborhoods.

The projects include reconstruction of alley sewers, subgrade and pavement utilizing “Green” construction materials and methods implemented by the City of Chicago, full depth alley pavement reconstruction of City of Chicago alleys. In addition, the Work includes proper handling and disposal of onsite material, portland cement concrete base course, hot-mix asphalt, surface course, sewer and drainage structures, sewer cleaning and televising, vortex restrictors, concrete curb and gutter, concrete sidewalks and ADA Ramps various depths, concrete driveways, concrete garage aprons, concrete alleys, pre-molded rubber speed humps, permeable concrete block pavers, bedding & void opening aggregates for permeable concrete block pavers, geotechnical fabric, topsoil, and hydraulic seeding.

In 2024, PBC completed alley reconstruction work at 16 locations throughout the City of Chicago, representing over 21,000 square feet of new pavement and 6,000 linear feet of sewer main improvements. PBC continues coordination with CDOT for additional alley reconstruction work in 2025.



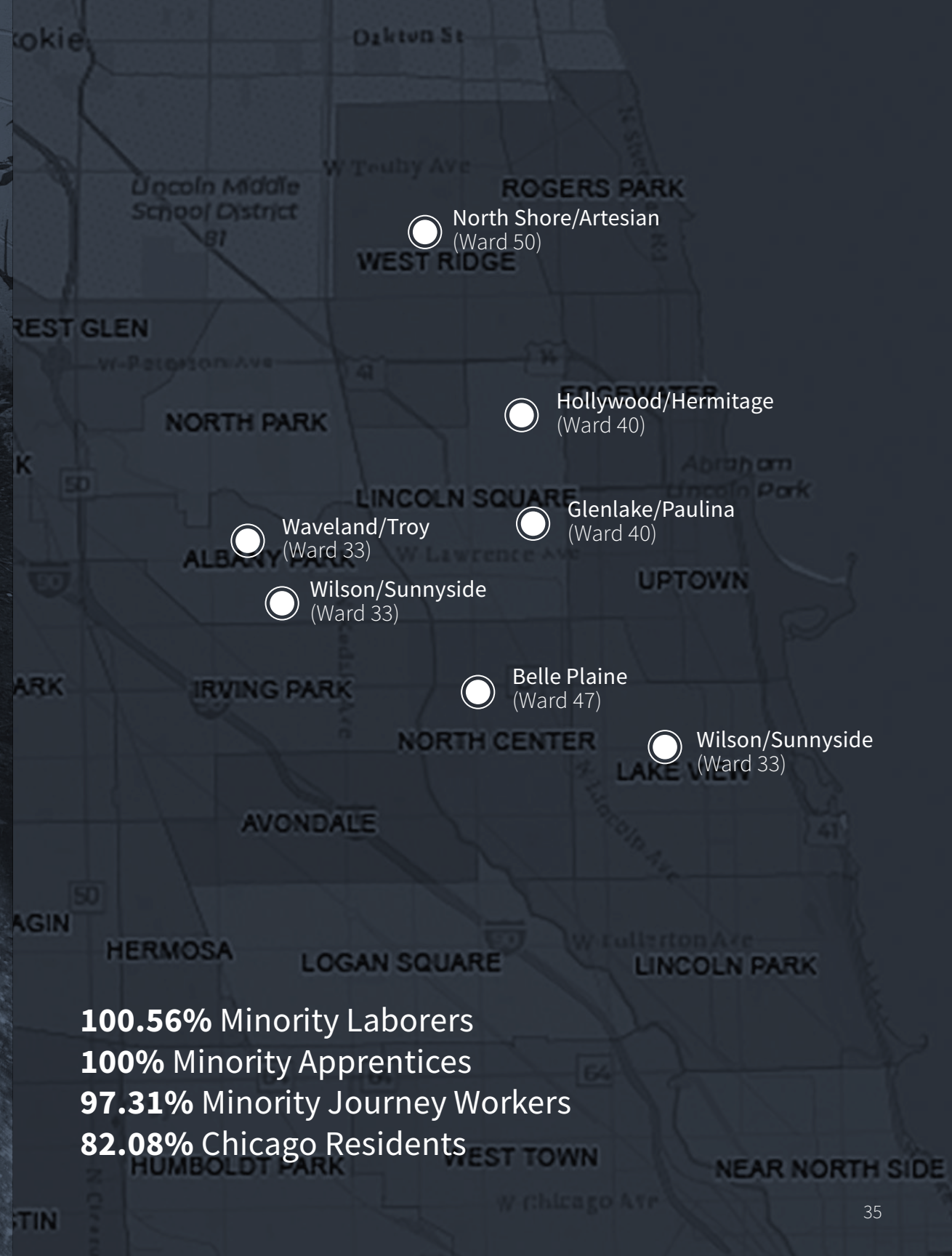
Alleys (Various Locations) Package 1

Project Budget: \$3,645,110

Engineer of Record: Chicago Department of Transportation

General Contractor: Sumit Construction Company, Inc.

This Project is part of the Capital Improvement Program (CIP) Projects being developed on behalf of the City of Chicago's Department of Transportation (CDOT).

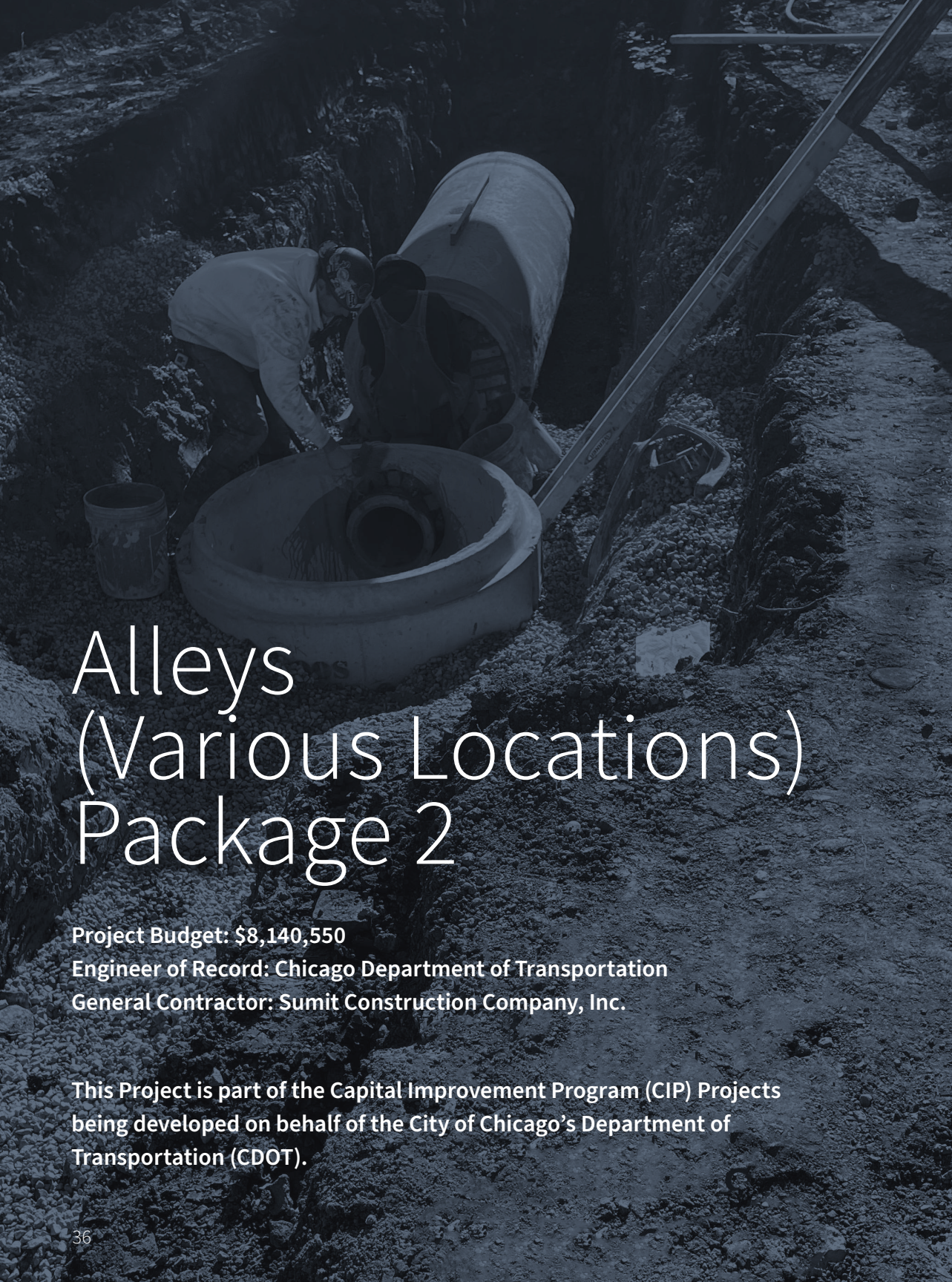


100.56% Minority Laborers

100% Minority Apprentices

97.31% Minority Journey Workers

82.08% Chicago Residents



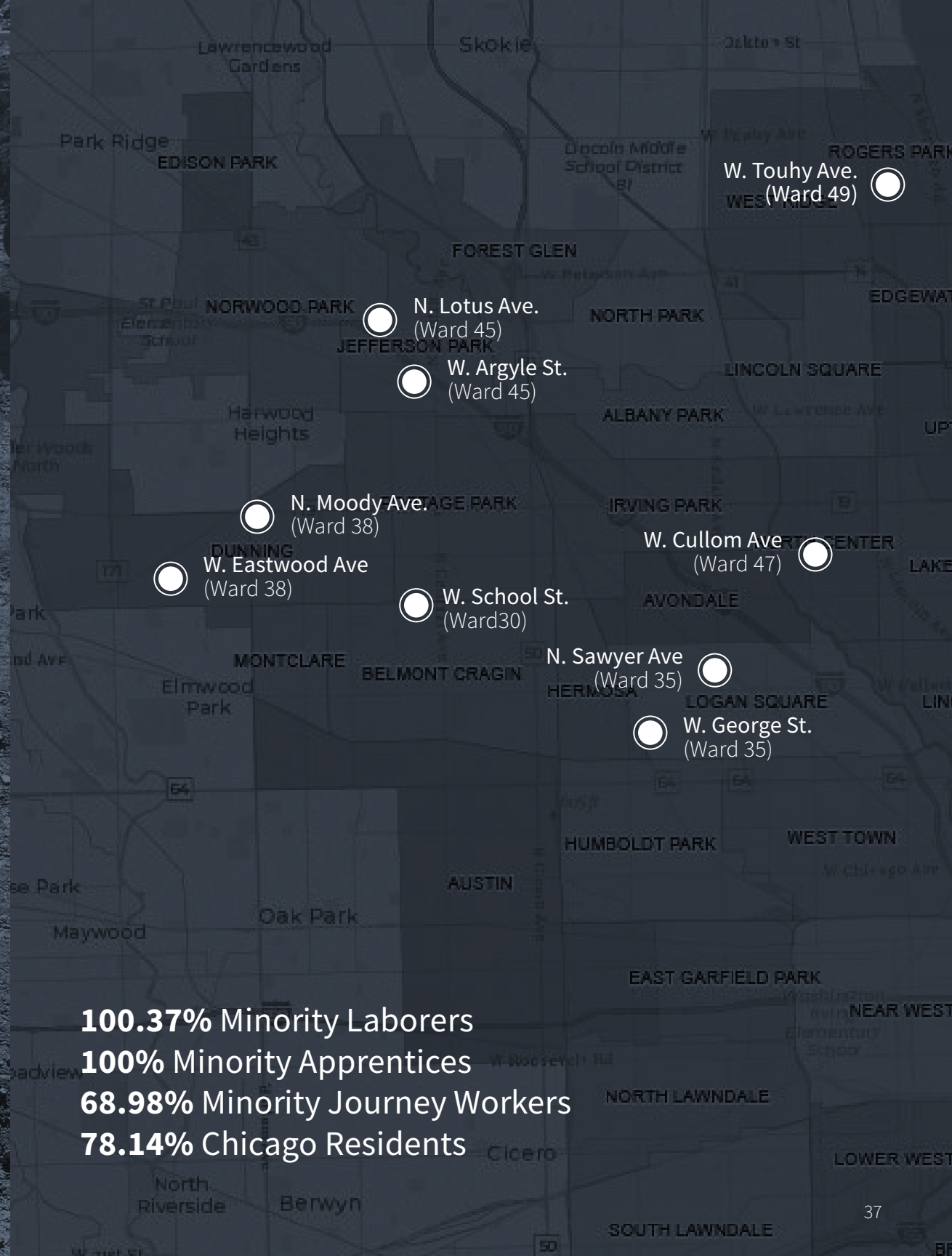
Alleys (Various Locations) Package 2

Project Budget: \$8,140,550

Engineer of Record: Chicago Department of Transportation

General Contractor: Sumit Construction Company, Inc.

This Project is part of the Capital Improvement Program (CIP) Projects being developed on behalf of the City of Chicago's Department of Transportation (CDOT).



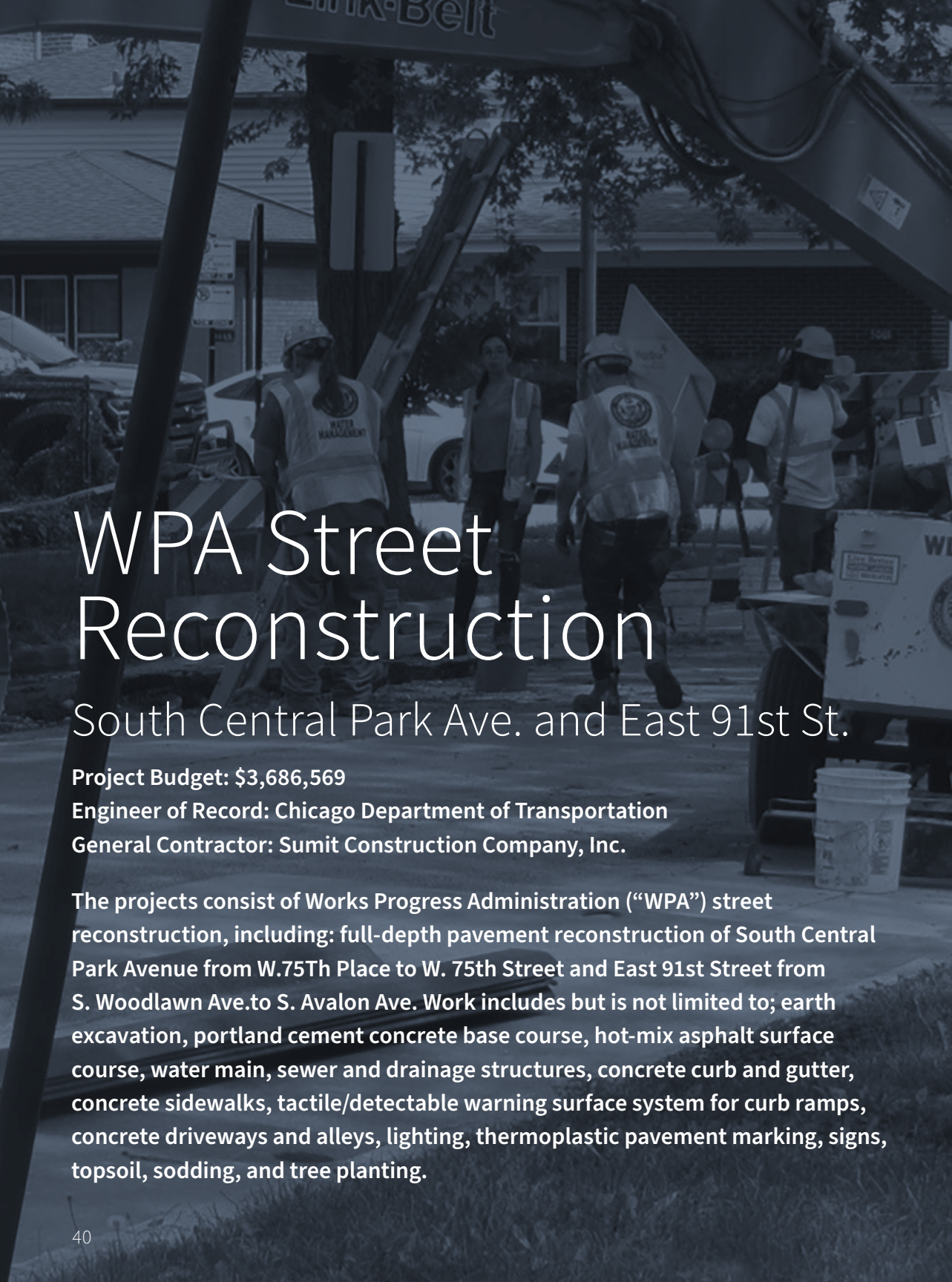
100.37% Minority Laborers
100% Minority Apprentices
68.98% Minority Journey Workers
78.14% Chicago Residents

Chicago Department of Transportation Capital Improvement Plan – Works Progress Administration Street Reconstruction (Various Locations)

Street reconstruction is vital to the city's infrastructure, ensuring safe and efficiency transportation, enhancing neighborhood aesthetics, and supporting economic vitality. In 2024, PBC coordinated with its client on the completion of street reconstruction work to upgrade locations commonly known as "Works Progress Administration" as most were originally built under the Federal Works Progress Administration.

By completing the client's investment in street reconstruction and improved infrastructure, the PBC has improved the City's connectivity, provided a safer environment for pedestrians, cyclists and motorists, ultimately enriching the quality of life for all residents and visitors of Chicago.

In 2024, PBC completed WPA street reconstruction work at five locations throughout the City of Chicago, representing nearly 8,000 square feet of new pavement, 9,000 linear feet of new sidewalks, and 4,400 linear feet of new curbs and gutters, including supporting infrastructure work. PBC continues coordination with CDOT for additional WPA street reconstruction work in 2025.



WPA Street Reconstruction

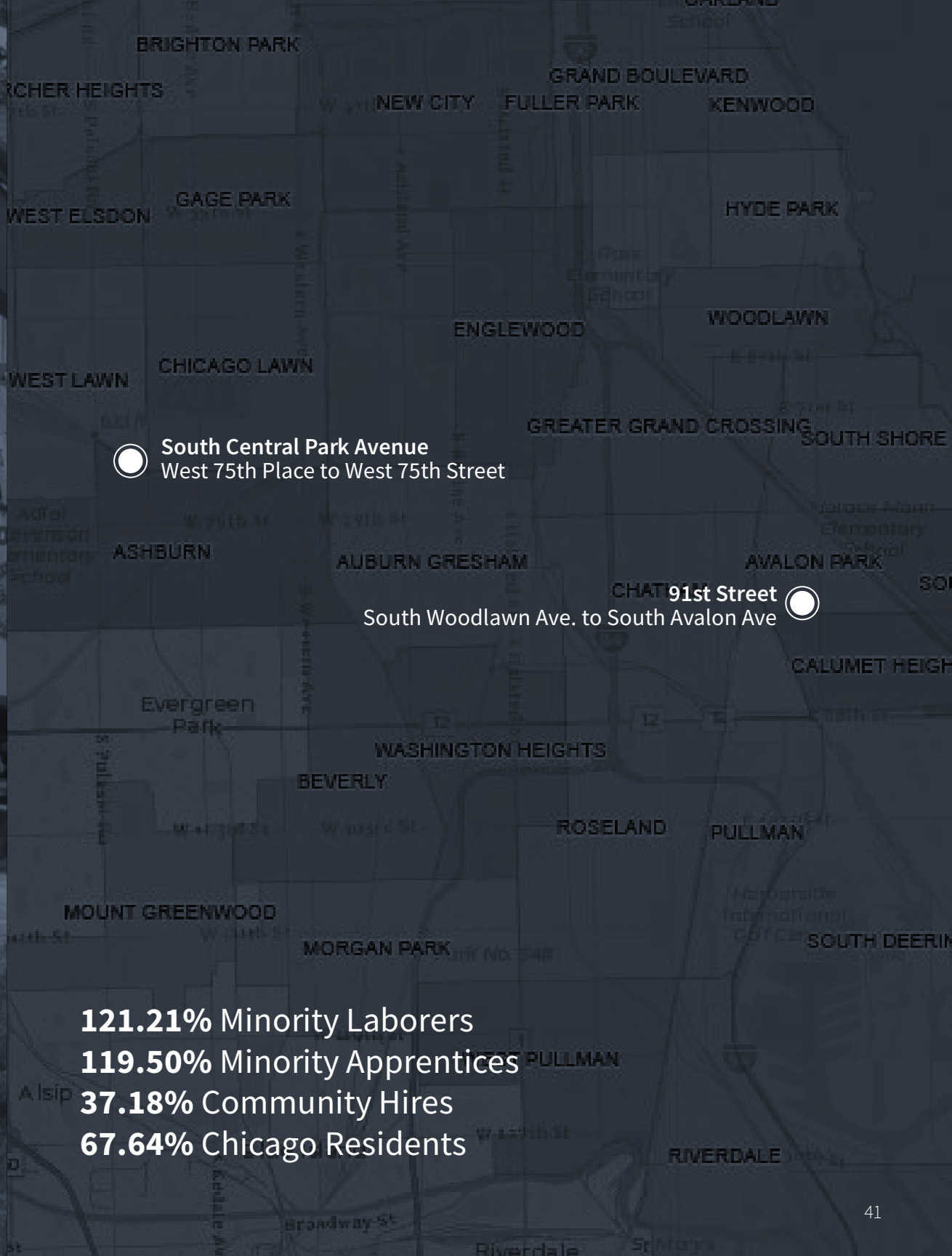
South Central Park Ave. and East 91st St.

Project Budget: \$3,686,569

Engineer of Record: Chicago Department of Transportation

General Contractor: Sumit Construction Company, Inc.

The projects consist of Works Progress Administration (“WPA”) street reconstruction, including: full-depth pavement reconstruction of South Central Park Avenue from W.75Th Place to W. 75th Street and East 91st Street from S. Woodlawn Ave. to S. Avalon Ave. Work includes but is not limited to; earth excavation, portland cement concrete base course, hot-mix asphalt surface course, water main, sewer and drainage structures, concrete curb and gutter, concrete sidewalks, tactile/detectable warning surface system for curb ramps, concrete driveways and alleys, lighting, thermoplastic pavement marking, signs, topsoil, sodding, and tree planting.



● South Central Park Avenue
West 75th Place to West 75th Street

● East 91st Street
South Woodlawn Ave. to South Avalon Ave

121.21% Minority Laborers
119.50% Minority Apprentices
37.18% Community Hires
67.64% Chicago Residents

WPA Street Reconstruction

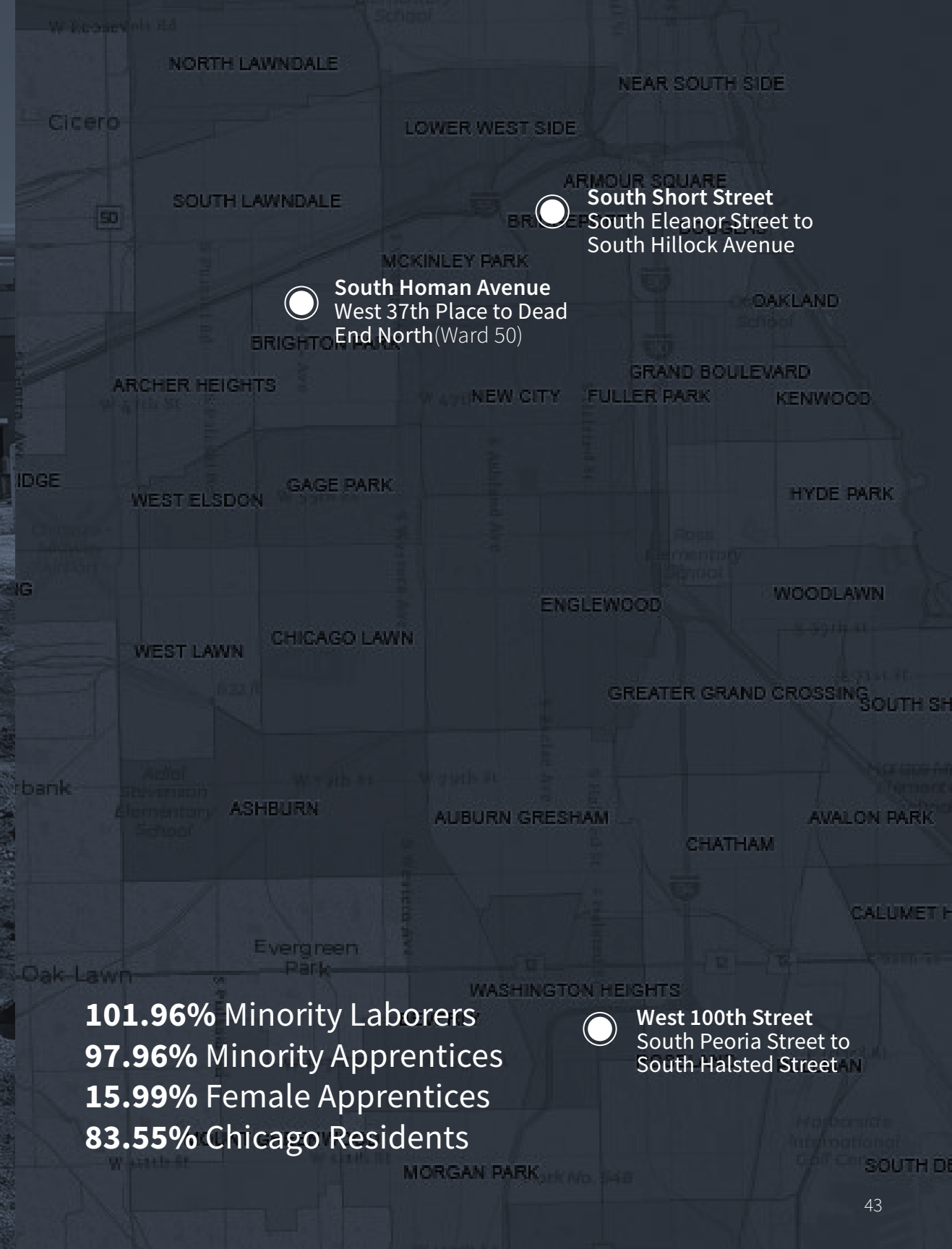
W. 100th St., S. Homan Ave. and S. Short St.

Project Budget: \$4,315,281

Engineer of Record: Chicago Department of Transportation

General Contractor: Sumit Construction Company, Inc.

The projects consist of Works Progress Administration (“WPA”) street reconstruction, including: full-depth pavement reconstruction of South Short Street from South Eleanor Street to South Hallock Avenue, West 100th Street from South Peoria Street to South Halsted Street, and South Homan Avenue from West 37th Place to Dead End North. Work includes but is not limited to; earth excavation, portland cement concrete base course, hot-mix asphalt surface course, water main, sewer and drainage structures, concrete curb and gutter, concrete sidewalks, tactile/detectable warning surface system for curb ramps, concrete driveways and alleys, lighting, thermoplastic pavement marking, signs, topsoil, sodding, and tree planting.



Collector Street Concrete Flatwork

Project Budget: \$19,500,000

Engineer of Record: Chicago Department of Transportation

Bundle 1: Ardmore and Argyle

JOC : Paschen Ashlaur Joint Venture II

Bundle 4: Ainslie

JOC : Robe

Bundle 2: Cornelia

JOC : BOWA Group Inc.

Bundle 5: Granville, Thorndale & Hollywood

JOC : McDonagh Demolition

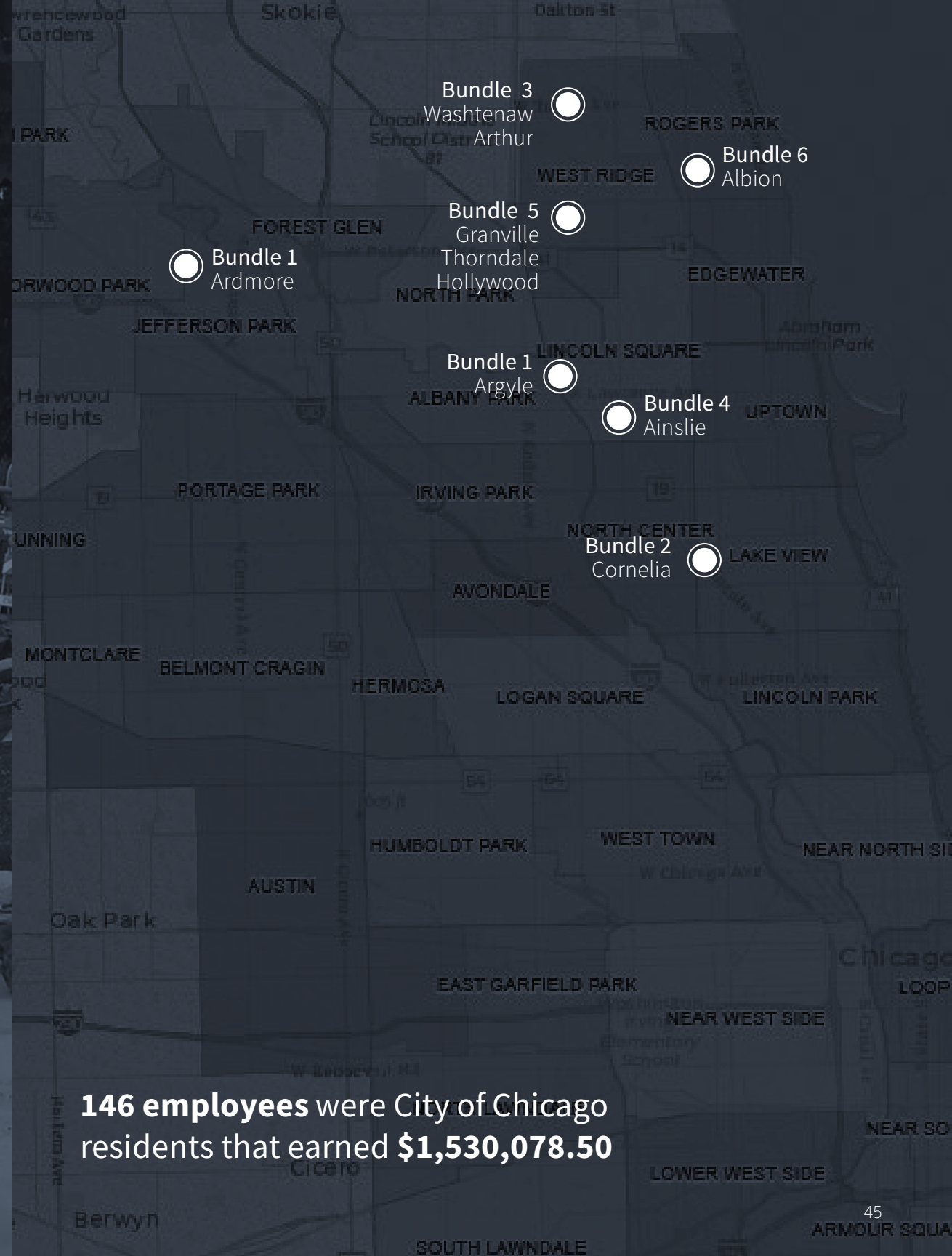
Bundle 3: Washtenaw and Arthur

JOC : Paschen Ashlaur Joint Venture II

Bundle 6: Albion

JOC : Structures Construction

On behalf of the Chicago Department of Transportation, the PBC provided concrete flatwork improvements at 10 locations throughout the City of Chicago, as part of its Capital Improvement Program. Work included nearly 135,000 square feet of new sidewalks, 45,000 linear feet of new curbs and gutters, detectable warning tiles and associated infrastructure.



146 employees were City of Chicago residents that earned **\$1,530,078.50**

A Look Ahead

The PBC eagerly anticipates undertaking and completing a diverse range of projects in the upcoming year. With a commitment to excellence, innovation and community engagement, the PBC is poised to deliver high-quality infrastructure that meets the evolving needs of Chicago's residents and enhances the City's vibrancy, resilience and sustainability.

CONTRACTS AWARDED/ IN - PROGRESS

CDOT WPA Street Reconstruction

Fillmore Street

E 109th Street, S. Hoyne Avenue, S. Harding Avenue, and

E. 102nd Street

West 112th Street and S. Loomis Street

S. Oakley Ave/Garfield Blvd, East 94th Street, and

S. Oakley Ave / 58th Street

W. Barry Avenue

N. Mason Avenue, W. 56th Place, and S. Hoyne Avenue

CDOT Alley Reconstruction (DBB - GC)

Various Locations: Package 3 (6 Locations)

Various Locations: Package 4 (5 Locations)

CIP Police Motor Maintenance Garage 4 Renovations

North Park Village Renovations

Pershing Road Building Upgrades

CIP Central Hearing Facility Roof & MEP Upgrades

Juvenile Intervention and Support Center Renovations

7th District Police Station Renovations

Kenwood Academy Link and Mechanical Project

Emergency Medical Services (EMS) Addition

Lincoln Square Brown Line Area Improvements

FPDCC Beaubien Woods Boat Launch Restrooms and Utilities

FPDCC Metal Buildings - McGinnis Field Station

FPDCCC Restroom Rehabilitation Districtwide (35 Locations)

City Colleges of Chicago. School of Nursing

CCC Malcolm X College (MXC) West Campus Addition and Renovation

PROCUREMENT

Morgan Shoal Revetment Reconstruction Lakefront Shoreline

Project-specific GC Pre-Qualification

Kells (George) Park Fieldhouse (Design Build)

CDOT Alley Reconstruction (DBB - GC)

Various Locations: Package 5 (7 Locations)

CDOT WPA Street Reconstruction (DBB-GC)

W. 58th Street, S. Washtenaw Avenue, W. 57th Street

W. 89th Street, S. Central Park Avenue, S. Holland Road

W. 92nd Street, W. 106th Street, W. 107th Street, and W. 114th Street

Hall Library Renovations (JOC)

Sachs Clinic Renovations (JOC)

Chicago Public Safety Headquarters Renovations (JOC)

PLANNING/DESIGN

Logan Square Plazas

Mayfair Branch Library

CCC Malcolm X College (MXC) Washington Park Campus

FPDCC LED Lighting Replacement Districtwide (35 Locations)

FPDCC Metal Buildings - Tinley Park

Title II Transition Plan (234 Locations; 27 Priority - JOC)

DFSS Regional Senior Center

New DWM Operations Facility (Lawrence Ave)

DWM Lead Service Line Replacement Program

CDOT Shoreline Restoration (Various Locations: 67th Street to 75th Street) Feasibility Study

CDOT WPA & Alley Reconstruction Projects (Various Locations)

PROGRAM WIDE SERVICES**

Photographic Documentation Services

Construction Signage

Comprehensive Digital Construction Printing Services

Insurance Brokerage Services

Project Development Services (PDS)

Audit Services

** Anticipated Projects underway or in coordination with User Agencies

An aerial photograph of a large-scale solar farm. The image shows a vast field of solar panels arranged in a precise grid pattern. The panels are dark in color, and the grid lines are light, creating a strong geometric pattern that recedes into the distance. The perspective is from a high angle, looking down at the panels.

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